

Message Text

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TAGS: MCAP, NATO

SUBJECT: DEFENSE PLANNING WORKSHOP 1975

REFS: USNATO 1014; USNATO A-44

1. IN FOLLOW-UP DISCUSSIONS IN DEFENSE REVIEW COMMITTEE ON 1975 DEFENSE MANAGEMENT AND PLANNING WORKSHOP, MISSION SHOULD URGE CONSIDERATION OF NATO DEFENSE COLLEGE IN ROME AS SITE AND RETENTION OF FOUR DAYS OF COVERAGE FOR PROGRAM A, QTE DEFENSE MANAGEMENT; UNQTE THREE DAYS FOR PROGRAM B, QTE DEFENSE POLICY UNQTE SEEMS TO BE ADEQUATE.

2. DEFENSE MANAGEMENT THEMES FOR PROGRAM A COULD INCLUDE THE FOLLOWING:

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A. INVOLVEMENT OF LOWER LEVELS OF MANAGEMENT IN RESOURCE

MANAGEMENT SYSTEMS - NEED FOR TECHNIQUES, ETC.

COMMENT: THIS COULD BE A PANEL SUBJECT. US WOULD BE PLEASED TO FURNISH PANEL CHAIRMAN FROM WASHINGTON.

B. DEGREE OF ACCOUNTABILITY NEEDED IN SUPPORT OF PPBS SYSTEMS IN COUNTRIES.

C. APPLICATIONS OF PROGRAM AND PERFORMANCE MEASUREMENT IN THE PPBS PROCESS.

D. APPLICATIONS OF ECONOMIC ANALYSIS IN THE PPBS PROCESS.

E. EDUCATIONAL PROGRAMS.

3. US COULD ALSO FURNISH PRESENTATIONS IN B, C, D OR E ABOVE AS CONSIDERED APPROPRIATE. C OR D COULD BEST BE HANDLED AS A CASE STUDY, A METHOD WHICH HAS PROVEN TO BE A USEFUL TECHNIQUE FOR EXCHANGING IDEAS. BECAUSE IT INVOLVES TOTAL GROUP PARTICIPATION AND DISCUSSION, IF CASE STUDY METHOD IS ADOPTED WE SUGGEST IT BE SCHEDULED THE FIRST DAY AND THAT A STUDY LEADER BE DESIGNATED IN ADVANCE OF WORKSHOP TO DO NECESSARY PREPARATION. THIS SHOULD ENSURE A LIVELIER WORKSHOP. GENERALLY, A FULL AFTERNOON WOULD BE REQUIRED FOR PRESENTATION OF A CASE STUDY, DEVELOPMENT AND DISCUSSION OF ALTERNATIVES AND AGREEMENT ON OPTIMUM SOLUTION.

4. WE AGREE THAT THEMES FOR PROGRAM B, QTE DEFENSE POLICY, UNQTE SHOULD FOCUS ON MAJOR POLICY ISSUES IN NATO FORA (USNATO A-44). ONE MAJOR ISSUE IS THAT OF ASSESSING (AND, IF NECESSARY, COMPENSATING FOR THE EFFECTS OF) MOVING TO ALL-VOLUNTEER DEFENSE FORCES. ANOTHER MAJOR ISSUE IS THE CURRENTLY CONFLICTING VIEWS OF (A) THE QTE MILITARY BALANCE UNQTE AND (B) THE MOST RATIONAL ALLIANCE DEFENSE POSTURE IN LIGHT OF THE MILITARY BALANCE. US WOULD BE WILLING TO FURNISH A WASHINGTON SPEAKER ON RELATED US ASSESSMENTS. MISSION SHOULD SUGGEST OTHER THEMES FOR PROGRAM B AS APPROPRIATE.

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